

### Planning & Strategy Committee

17 July 2025

#### Report for Agenda Item | Rīpoata moto e Rāraki take [1]

**Department:** Strategy & Policy

**Title | Taitara:** Update on Te Tapuae Southern Corridor structure plan, QLSP Monitoring Report and the Spatial Plan Gen 2.0 work programme.

#### Purpose of the Report | Te Take mō te Pūroko

This report provides an update on the implementation of Te Tapuae Southern Corridor Structure Plan, the May 2025 Grow Well Whaiora Spatial Plan Monitoring Report and the Spatial Plan Gen 2.0 work programme.

#### Recommendation | Kā Tūtohu

That the Planning & Strategy Committee:

1. **Note** the contents of this report;

**Prepared by:**



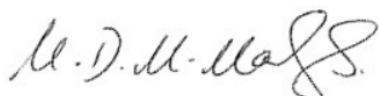
**Name:** Catriona Lamont  
**Title:** Spatial Plan Project Manager  
30 June 2025

**Prepared by:**



**Name:** Cameron Wood  
**Title:** Senior Strategic Planner  
30 June 2025

**Reviewed and Authorised by:**



**Name:** Michelle Morss  
**Title:** GM – Strategy and Policy  
14 July 2025

### Context | Horopaki

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1. The Queenstown Lakes Spatial Plan was prepared as part of an Urban Growth Partnership between Central Government, Kāi Tahu, Queenstown Lakes District Council (QLDC) and Otago Regional Council (ORC) called the Grow Well Whaiora Partnership.
2. The partnership provides a forum to align decision-making and collaboration on the long-term direction for the Queenstown Lakes District. It acknowledges that the Queenstown Lakes District is facing growth-related challenges across housing, transport and the environment that may have flow-on effects nationally, particularly given the importance of the Queenstown Lakes area to Aotearoa New Zealand's tourism sector.
3. Adopted in July 2021, Queenstown Lakes first Spatial Plan (QLSP 21) sets out the partnership's long-term approach to address these challenges providing a vision and framework for how and where the communities of the wider Whakatipu and Upper Clutha can grow well and develop to ensure our social, cultural, environmental, and economic prosperity. In order to grow well, five outcomes have been identified and these include:
  - a) Consolidated growth and more housing choice;
  - b) Public transport, walking and cycling is the preferred option for daily travel;
  - c) A sustainable tourism system;
  - d) Well-designed neighbourhoods that provide for everyday needs; and
  - e) A diverse economy where everyone can thrive.
4. To deliver on the five outcomes of QLSP 21, the partnership developed a joint work programme focusing on 22 priority initiatives and six priority development areas. Work has been progressing on a number of the priority initiatives and priority development areas and this report provides the Planning & Strategy Group with an update on how the progress of those workstreams.

### Analysis and Advice | Tatāritaka me kā Tohutohu

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#### **Te Tapuae / Southern Corridor Structure Plan (Note this project is being jointly led with Planning Policy)**

5. Priority Initiative 3 of the QLSP 21 requires structure plans to be developed for all the priority development areas. Structure plans will include, for example:
  - indicative zoning,
  - infrastructure triggers (including social infrastructure and the blue/green network),
  - transport links/networks, and
  - financial information.
6. The key purpose of the structure plans is to provide a concise overview of the timings, dependencies, and types of infrastructure investment (renewal, enhancement, and growth) required to complete the priority development area and outline funding, timings, and risk/barriers. The plans will also include the social infrastructure needs of each of the areas and

ensure the prioritisation of the delivery of affordable housing through a mixture of lot sizes and housing choice.

7. Structure planning is part of the District Plan process, completing the detailed activity needed prior to changing the district plan, and as such is being undertaken collaboratively between the Strategic Growth and Policy Planning teams. The Infrastructure Strategy and Asset team also has a considerable role to play in this work.
8. Once the structure planning is complete, separate plan changes or variations to the district plan will be one of the tools used to implement the broader objectives outlined in the structure plan. Any plan change or variation requires an analysis as to the appropriateness of zoning; the structure planning process assists with this, especially over multiple ownerships. Any plan changes or variations will occur as soon as possible after the structure plan is finalised.
9. Te Tapuae / Southern Corridor (TTSC) is the first priority development area to be structure-planned through this process. Noting Te Pūtahi / Ladies Mile was structure-planned at the same time the QLSP 21 was developed. Funding is confirmed through Tranche 1 of the Three Waters Better Off Fund allowing the project to proceed at pace.

### Work Programme

10. The draft structure plan is currently out for public engagement, and the following milestones are below:
  - 16 June to 14 July: Public Engagement Process for 20 days
  - 14 July to mid-August: Updating the Structure Plan based on the engagement feedback and final consultant reports
  - 28 August: Update report to the Planning and Strategy Committee
  - September 4: Adoption of the Final Structure Plan by the Council
11. The TTSC team have had discussions with all the developers in the area prior to commencing public engagement.

### Natural Hazards

12. Through the gap analysis process with our Natural Hazards consultant, it has become apparent that hazard assessment work had either not been undertaken by developers within TTSC, or it did not sufficiently meet the methodology requirements in the Proposed Regional Policy Statement (ORC, 2021). As a result, the Natural Hazard consultant was unable to undertake the risk analysis without the appropriate hazard assessment work being completed first, and at QLDC's request they have prepared an options cost analysis outlining how we could proceed for flood, debris flow and liquefaction hazards.
13. QLDC's consultant issued the draft flood model for QLDC to review on 1 April 2025, in line with the Regional Policy Statement (ORC, 2021 – Appendix 6). The flood model considers the

previously approved study area, being the undeveloped land within the Southern Corridor for three events: 1-in-50 year ARI, 1-in-100-year ARI and 1-in-500 year ARI events. The outputs of the model show:

- Flood velocities in the study area for all three events
- Flood depth in the study area for all three events
- Flood hazard according to Australian Institute for Disaster Resilience Guideline 7-3 (2017) definition for all three events for the study area.

The results from the flood modelling have helped inform the stormwater solution, described below.

14. To undertake the liquefaction and debris flow hazards assessment in accordance with the Regional Policy Statement (ORC 2021 – Appendix 6) QLDC's consultant has stated that additional geotechnical investigations were required. The CPTs (Cone Penetration Test) and boreholes investigation for the liquefaction are complete as are the test pits for the debris flow, with the boreholes for the debris flow due to be complete by 10<sup>th</sup> July. The results from these will inform the final Structure Plan.

### Three Waters Infrastructure

15. QLDC's consultant have issued a draft Three Waters Feasibility Report that is currently being internally reviewed. The preferred options were identified along with a staging plan of the infrastructure.

#### **Stormwater:**

- For stormwater a draft preferred solution for the northern and southern catchments were determined being a distributed nature-based infrastructure or treatment train approach with discharge to land.
- In the northern catchment this includes utilising Woolshed Creek and the potential restoration of the wetland on QEII land with discussions with the landowner ongoing.
- Areas in the southern catchment suitable for wetlands were identified as well as utilising the incised channels and existing overland flow paths.
- In order to deliver this pathway a corridor wide framework for each development area is proposed to utilise existing channels, develop new, and enhance existing nature-based treatment and attenuation, with input from iwi, ecology and landscape.

#### **Wastewater:**

- For wastewater two main options are being considered for the long term (1) a treatment plant for the whole catchment within the TTSC area or (2) the Shotover wastewater treatment plant with the disposal option to align with that of the Shotover WWTP. Following the outcome of the Shotover disposal option, the preferred solution will be able to be progressed.
- In the short- and medium-term reticulation (pump station and pipes) upgrades are proposed within the TTSC and in Frankton. The required reticulation upgraded in



Frankton are being considered alongside other P&I wastewater project (Frankton Beach PS conveyance upgrade)

- Written confirmation from Waka Kothai NZTA regarding additional services on the Kawarau Falls SH6 Bridge has been received.

### **Water Supply:**

- The capacity constraints in the existing QLDC intakes and water sources were discussed and alternative water intakes considered, resulting in the draft preferred solution being a new intake to service the TTSC as well as Kelvin Heights. A preferred intake location is identified at the end of Kelvin Heights Peninsula.

16. To support the preferred option, hydraulic modelling is currently being undertaken which is being managed by P&I.

### Transport

17. Regular communications have occurred between QLDC, ORC and Waka Kotahi NZTA to discuss the assumptions used in the transport model. The transport assessment includes focusses on how the reduce the number of single vehicle cars using the Kawarau Falls bridge.
18. The transport modelling includes increase in travel demand from the TTSC area, Kingston and Kelvin Heights and the capacity of the current road and public transport services. The transport interventions used in the assessment includes an increase in buses, as per the Public Transport Business Case, an active travel route into Frankton, a decrease in trip demands due to the changes in land use and demand management. The modelling shows that these measures are not sufficient, and the capacity of the bridge is still exceeded. As part of the public engagement, an indicative second crossing over the Kawarau River was shown with an aerial alignment (suitable for the likes of a gondola) as well as discussions regarding a public transport only bridge. The modelling shows a second means to cross the Kawarau River is required and further work by P&I, Waka Kotahi and Otago Regional Council is being undertaken.

### Education

19. A meeting was held on June 10 with staff from the Ministry of Education and the TTSC project team. The meeting covered various topics, including the possibility of establishing new schools in the area. The Ministry of Education noted that any schools (if required) will be subject to its evaluation and acquisition processes to confirm location, type and configuration.
20. Council staff will continue to work with the Ministry of Education to support their processes to secure a positive outcome for the TTSC. Additional schools in the area (including a high school) will help the transport network and allow TTSC to become more self-sufficient into the future.

### Mana Whenua engagement

21. A representative from Aukaha is continuing to input into the three waters programme.

22. Te Ao Marama Inc reviewed the draft structure plan (on behalf of Aukaha as well) and provided comments prior to public engagement. They intend to provide additional inputs to the final structure plan.
23. Te Ao Marama Inc has provided mana whenua input (on behalf of Aukaha as well) by undertaking an Āpiti Hono Tātai Hono (iwi led assessment). This has resulted in a table outlining the Ki Uta Ki Tai actions they would like to see incorporated into the structure plan.
24. Ki Uta Ki Tai actions include:
  - mapping waterways, open spaces and public accessways
  - Development designed to support natural elements of the waterways, open spaces and accessways and includes protection and enhancements of waterways to restore their natural form and function where possible
  - Provision of physical access to areas for the purpose of mahinga kai (this isn't always food sources, but includes native plants such as harakeke and raupo etc)
  - A list of indigenous mahinga kai species (flora and fauna) to be used in all restoration, enhancement projects and riparian margins, as well as general public spaces
  - The use of Ngāi Tahu design elements and narratives that can be incorporated into the external design of buildings, structures, pathways, accessways, open spaces to reflect Ngāi Tahu identity.
  - The provision for Kaupapa Māori Monitoring as part of any restoration and enhancement project.
  - Provision for establishment of wetland areas and associated soft infrastructure eg swales, or the use of existing wetlands, to improve water quality and discharge to land activities.

### Public engagement

25. To date 56 feedback forms have been received, there have been 2,500 visits to the Lets Talk page, 1,220 documents downloaded, 750 links clicked to view the story map and 424 downloads of the summary booklet and the plan on a page.
26. Public engagement sessions were held on the 24 and 25 June at Te Kura Whakaipu o Kawarau and the Jacks Point clubhouse. These were very well attended with around 130-140 people attended, with over 100 at the Jack's Point session alone.
27. Key themes from the sessions:
  - a. **Positive feedback on the material:** People found the online documents clear, detailed, and easy to understand.

- b. **Appreciation for the work done:** Many were impressed by the depth of work and our understanding of complex issues held by the team.
- c. **Concerns about fast-track consents:** An update on the Fast-track consent process was provided throughout the sessions. Generally, lots of people were unsure about this process and their ability to be involved.
- d. **Car parking requirements:** There was strong concern about the removal of car parking requirements from the District Plan. Many people believed that this was a QLDC decision, and were surprised to learn it was a govt requirement. The FAQs will be updated to clarify this. Many raised car parking in Hanley's as an issue.
- e. **Mixed views on development at Homestead Bay (RCL land):** Some were concerned about impacts on their house prices, traffic, use of private roads, and needing to connect to Council services. Others saw connecting to Council services as a positive step for the long term.
- f. **Density:** Generally, a mixed bag. Some were positive on medium and high density as long as it was done well with suitable storage facilities and green space. Some wanted low density (similar to Jacks Point) but understood the interdependencies with links to transport, the provision of centres and community infrastructure.
- g. **Infrastructure:** Some concerns about the provision of more housing with the state of the existing infrastructure and timing of its delivery.
- h. **Development in the Jacks Point landscape setback:** This was flagged as an issue.
- i. **Support for housing choice and affordability:** Some wanted a mix of housing types and affordable options in the corridor.
- j. **Community infrastructure:** Support for the range of community infrastructure, the provision of green space and the establishment of schools in the corridor. Many wanted a high school. Access to healthcare was also raised as a critical issue with acknowledgement that it is a district wide issue.
- k. **Alternative transport mode:** Mixed views - some were supportive and would choose it over a car. Others thought it would never happen and were concerned about the alignment, high winds and impact to the rest of the network.
- l. **Postal delivery:** A few people raised the lack of postal delivery as a key issue for the expansion of the area. It was discussed that this was a NZ post issue, which QLDC will continue to advocate for.

28. A summary of the consultation themes and outcomes will be included in the final structure plan report to be presented to the full Council on 4 September.

### **Spatial Plan Monitoring Report Update**

29. QLSP 21 implementation plan consists of 22 priority initiatives, and these are actively monitored via the QLSP Monitoring Report (**Attachment A**). This report is issued quarterly and discussed at the Grow Well Whaiora Partnership Steering Group meetings. The report dated May 2025 has been used to inform this section and as such project updates will be slightly out of date.
30. Alignment with the Business Planning team continues to ensure the RAG status in the monitoring reports are consistent in their approach with other parts of the organisation.

31. Majority of the project updates are progressing on track with a green status. The exceptions are:

### Amber Status:

- **Blue-Green Network** is amber due to extended timeframes.
- **Spatial Plan 2.0 development** remains amber due to the delay in the Housing and Business Capacity Assessments work which informs this project.
- **Arthurs Point** – Although funding for is confirmed to proceed with the pre implementation phase, it remains on hold pending resourcing.
- **NZUP (RoRs) Queenstown Package** - Stage 1 works include: the State Highway 6/6A (BP) intersection; the adjacent bus hub and the Howards Drive roundabout. Project status remains amber due to funding for stage 2 identified as a risk due to having to compete with other projects in funding pool.
- **Arterials Stage 1** - The project status is amber as due to the scale and stage of the arterials project there continues to be risk associated with time and cost.
- **Comprehensive Parking Management Plan** is amber due to extended timeframes and resourcing constraints.
- **Travel Demand Management Programme** is amber as delivery is dependent of funding of which there currently is none available.
- **Wānaka Network Optimisation Single Stage Business case** is amber as the modelling, design and economic data will be utilized to form a programme for consideration in the 2027 LTP.
- **Upper Clutha Public Transport** is amber as NZTA co-funding for the business case is not approved. Grow Well Whaiora to consider the strategic responses/ optimisation project alongside the Regional Public Transport Plan (RPTP) land use principles to determine next steps.
- **Whakatipu Active Travel Network (WATN):** is amber as the majority of the confirmed route construction is aimed for 2024-2027. The routes without funding will be reconfirmed and submitted for funding consideration for the LTP/RLTP/NLTP processes.

### Red Status:

- Visitor Levy remains red status due to uncertainty over timing and interface with other alternative funding and financing options. It is noted that this forms part of the Regional Deal proposal.

### Spatial Plan Gen 2.0 Work Programme Update

32. Otago Central Lakes has been selected as one of the three areas selected to progress with a Regional Deal. Building on the existing relationship with the Grow Well Whaiora Partnership, this is the next step in being able to partner closer with central government to address some of the significant challenges the subregion is facing. The Regional Deal will have implications for the Grow Well Whaiora Partnership and the work programme for Spatial Plan Gen 2.0. It is likely the focus of the Spatial Plan Gen 2.0 will need to be broadened to include the sub region and this be undertaken in partnership with Otago Regional Council, Central Otago Regional Council, Kāi Tahu and government.

### Consultation Process | Hātepe Matapaki

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#### Significance and Engagement | Te Whakamahi i kā Whakaaro Hiraka

33. This matter is of low significance, as determined by reference to the Council's Significance and Engagement Policy 2024 because this paper is a noting paper
34. The persons who are affected by or interested in this matter are the Queenstown Lakes District Community.

#### Māori Consultation | Iwi Rūnaka

35. Kāi Tahu are part of the Grow Well Whaiora Partnership and as a result are involved in the implementation of the Spatial Plan Gen 1.0 and the development of the Spatial Plan Gen 2.0. This includes regular monthly meetings, attendance at workshops and the Grow Well Whaiora Steering and Governance Group meetings.

### Risk and Mitigations | Kā Raru Tūpono me kā Whakamaurutaka

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36. This matter relates to the Strategic/Political/Reputation risk category. It is associated with RISK10056 Ineffective provision for the future planning and development needs of the district within the QLDC Risk Register. This risk has been assessed as having a moderate residual risk rating.
37. The approval of the recommended option will allow Council to retain the risk at its current level.

### Financial Implications | Kā Riteka ā-Pūtea

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38. There are no financial implications to this noting paper.
39. The workstreams discussed have current funding under the Long Term Plan, Annual Plan and through the Three Waters Better Off Fund.

### Council Effects and Views | Kā Whakaaweawe me kā Tirohaka a te Kaunihera

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40. The following Council policies, strategies and bylaws were considered:
- The outcomes and principles of the Vision Beyond 2050
  - The QLDC Spatial Plan 2021
  - The QLDC District Plan
  - The Climate and Biodiversity Plan
  - The Destination Management Plan
  - The Long Term Plan
  - The Homes Strategy and draft Joint Housing Action Plan
  - The 30 Year Infrastructure Strategy

41. This report doesn't contain any recommended options as it is a noting report, however the workstreams discussed is consistent with the principles set out in the named policy/policies.
42. These matters are included in the Long Term Plan/Annual Plan

### Local Government Act 2002 Purpose Provisions | Te Whakatureture 2002 o te Kāwanataka ā-Kiaka

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43. Section 10 of the Local Government Act 2002 states the purpose of local government is (a) to enable democratic local decision-making and action by, and on behalf of, communities; and (b) to promote the social, economic, environmental, and cultural well-being of communities in the present and for the future. This report provides an update on the implementation of the QLSP 21. Strategically planning for the growth of our communities is critical to achieving the outcomes of the QLSP 21.
44. The recommended option:
- Can be implemented through current funding under the Long Term Plan and Annual Plan;
  - Is consistent with the Council's plans and policies; and
  - Would not significantly alter the intended level of service provision for any significant activity undertaken by or on behalf of the Council or transfer the ownership or control of a strategic asset to or from the Council.

### Attachments | Kā Tāpirihaka

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A	QLSP May 2025 Monitoring Report
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# The Queenstown Lakes Spatial Plan Monitoring Report

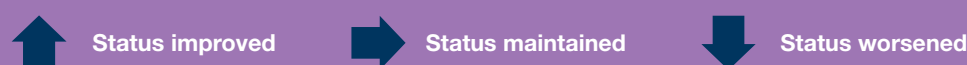
MAY 2025



[www.qldc.govt.nz/your-council/major-projects/queenstown-lakes-spatial-plan](http://www.qldc.govt.nz/your-council/major-projects/queenstown-lakes-spatial-plan)




# Joint work programme



## RAG Status


GREEN	AMBER	RED
The project is <b>being delivered in alignment with the Business Case</b> and within all set tolerances.	The project is <b>marginally out of tolerance</b> but there are control(s) in place to manage the project back within tolerance.	The project is <b>significantly out of tolerance</b> .
All project metrics* are green.	There is at least 1 amber project metric.	There is at least 1 red project metric <b>OR</b> There are more amber than green criteria.
*6 individual project criteria metrics and tolerances scored against <b>schedule, costs (3), scope and quality/benefits</b> .		





PRIORITY INITIATIVE	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS	OWNERS
<b>OUTCOME 1: Consolidated growth and more housing choice</b>				
1. Review zoning and other levers to enable higher densities and more flexible use of land within the existing and new urban areas in appropriate locations identified in the Spatial Plan.	<b>NPS-UD</b> <ul style="list-style-type: none"> <li>&gt; This is one of the six initial priorities for the partnership's joint work programme, as agreed at the PGG in Sept 2021.</li> <li>&gt; The NPS-UD directs QLDC to enable building heights and housing density commensurate with urban form. At present the Policy team is working on a Plan Variation to the District Plan to give effect to the requirements of Policy 5 and the wider directive of the NPS-UD.</li> <li>&gt; A review of the Special Zones of the Operative District Plan remaining to be brought into the Proposed District Plan is currently underway by the Policy Team.</li> </ul>	> Hearings for the plan variation scheduled for mid 2025.	<b>Green</b> 	QLDC led  Other parties: HUD, Kainga Ora, Kai Tahu
2. Use the Grow Well Whaioara Urban Growth Partnership to improve alignment and coordination to unlock joint priority development areas, including: <ul style="list-style-type: none"> <li>&gt; Ladies Mile</li> <li>&gt; Five Mile Urban Corridor</li> <li>&gt; Queenstown Town Centre to Frankton Corridor</li> <li>&gt; Southern Corridor</li> <li>&gt; Wānaka Town Centre to Three Parks Corridor</li> <li>&gt; Southern Wānaka</li> </ul>	<ul style="list-style-type: none"> <li>&gt; This is one of the six initial priorities for the partnership's joint work programme, as agreed at the PGG in Sept 2021.</li> <li>&gt; The Te Putahi Ladies Mile Variation is a plan change to the Proposed District Plan that used the Streamlined Planning Process. The Variation proposes rezoning areas of Rural, Rural Lifestyle and Large Lot Residential Land to a Special Purpose Zone providing for a range of commercial activities, as well as open spaces and community facilities.</li> <li>&gt; The Minister of Environment for the Ladies Mile Streamlined Planning Process recommended approval on 16 November 2024. The date of Public Notification of the decision is 28 November 2024 when the Variation was published in the PDP.</li> <li>&gt; The Variation became Operative on 6 December 2024.</li> </ul>	> Given the operative status of the Zone, its implementation will now become part of the Council's standard consenting processes.	<b>Green</b> 	QLDC led  Partners involved through QLSP Project Team

PRIORITY INITIATIVE	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS	OWNERS
3. Undertake structure plans for future urban areas identified in the Spatial Plan, including identifying infrastructure triggers needed to enable and sequence new growth areas. Ensure the development of future urban areas prioritise the delivery of affordable housing options.	<p><b>Te Tapuae Southern Corridor</b></p> <ul style="list-style-type: none"> <li>&gt; Developing Te Tapuae - Southern Corridor structure plan continues to be the primary focus and is being developed utilising the funding awarded from the 3W Better Off Fund.</li> <li>&gt; All baseline gap analysis have been completed (Part A).</li> <li>&gt; Expert Reporting: Part B scopes are a work in progress with each consultant. These will build on the outputs from Part A by updating and/or undertaking a more detailed qualitative assessment. This includes working closely with the rest of the consultants on areas of alignment, working with our Grow Well Whaiora partners, and inputting into the final structure plan.</li> <li>&gt; The TTSC project team are collaboratively working through the creation of a story map, which will be used for the engagement of the draft Structure plan and the final Structure Plan</li> </ul> <p><b>Frankton</b></p> <ul style="list-style-type: none"> <li>&gt; A Structure Planning process is being undertaken at present in combination with the review of the following Operative Plan Special Zones (Frankton Flats A &amp; B and the Remarkables Park Special Zone).</li> </ul>	<p><b>Te Tapuae Southern Corridor</b></p> <ul style="list-style-type: none"> <li>&gt; Draft Structure Plan is due on end of May with public consultation planned to begin in mid June.</li> </ul>	<p>Green</p> 	<p>QLDC led</p> <p>Partners involved through QLSP Project Team</p>
4. Investigate the use of alternative funding and financing tools to accelerate infrastructure delivery.	<p><b>Three Waters Better Off Fund</b></p> <ul style="list-style-type: none"> <li>&gt; BOF project progress: <ul style="list-style-type: none"> <li>- Redirection of Better Off Funding to Three Waters investment has been approved by DIA and is awaiting project applications to be submitted by QLDC Investment Advisory team to access this funding.</li> <li>- Economic Development Plan (EDP) implementation funding from BOF has almost been fully exhausted (97% spent).</li> <li>- Plant and Pest Control Management allocated funds at Matakauri Park, Pig &amp; Pigeon Island and Albert Town Lagoon have now been fully spent.</li> </ul> </li> </ul> <p><b>Biodiversity plans:</b></p> <ul style="list-style-type: none"> <li>- Following the Eely Point tree succession plan public feedback and stakeholder engagement, the project scope is being finalised with procurement planned to be complete in September.</li> <li>- Horne Creek biodiversity plan will focus on invasive and woody weed control of Council-owned land, in particular the riparian zone of Warren Park. Works will align with the Warren Park Development Plan and the Matakauri Wetland Management Plan.</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Submit applications through the Better Off Fund portal – early 2025.</li> <li>&gt; Remaining funding for EDP is to be utilised for Host Tech 2025 event – May 2025.</li> <li>&gt; Plant pest control management project completed.</li> </ul>	<p>Green</p> 	<p>QLDC</p> <p>Other parties: DIA, HUD, KO</p>
	<p><b>Biodiversity plans:</b></p> <ul style="list-style-type: none"> <li>- Following the Eely Point tree succession plan public feedback and stakeholder engagement, the project scope is being finalised with procurement planned to be complete in September.</li> <li>- Horne Creek biodiversity plan will focus on invasive and woody weed control of Council-owned land, in particular the riparian zone of Warren Park. Works will align with the Warren Park Development Plan and the Matakauri Wetland Management Plan.</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Work is planned to commence for both the Eely Point Tree Plan and the Horne Creek biodiversity plan by the 4<sup>th</sup> quarter of 2025.</li> </ul>	<p>Green</p> 	<p>QLDC</p>






PRIORITY INITIATIVE	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS	OWNERS
4. Investigate the use of alternative funding and financing tools to accelerate infrastructure delivery.	<b>Community Partnership Plan:</b> <ul style="list-style-type: none"> <li>- Te Atamira: Community Arts and Cultural Hub Development: Delivery of community arts programmes and creative workshops to promote cultural engagement alongside ongoing development of accessible spaces for local artists and community groups.</li> <li>- Three Lakes Cultural Trust: Creativity, Culture &amp; Heritage Strategy Implementation Initiating a research project to identify the need for arts and cultural facilities in the region. Supporting the delivery of key heritage projects with QLDC and Lakes District Museum, aiming for project scoping and partnership engagement.</li> <li>- huddl (Formerly Lighthouse Initiative): Community Capability Building. Launched the Governance Mentor Programme with registration and mentor-mentee matching underway. Delivered Governance Training Workshops across key locations including Queenstown, Wānaka, Cromwell, and Alexandra.</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Launch of new community-led arts initiatives by July 2025.</li> <li>&gt; Completion of the next phase of space development by November 2025.</li> <li>&gt; Research Project scoping and delivery schedule finalised by September 2025.</li> <li>&gt; Heritage projects plan to be confirmed by August 2025.</li> <li>&gt; Delivery of additional training workshops scheduled for September and November 2025.</li> </ul>	Green 	QLDC
	<b>Infrastructure Acceleration Fund</b> <ul style="list-style-type: none"> <li>&gt; Hāwea <ul style="list-style-type: none"> <li>- <b>Wastewater:</b> The preferred tenderer has been identified following tender evaluations. Contract negotiations are currently underway and are expected to be completed by late June 2025.</li> <li>- <b>Water Demand Management:</b> Installation was completed in January 2025. User acceptance testing is now underway.</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>&gt; <b>Wastewater:</b> Construction contract award and the commencement of physical works onsite (Jan 2026).</li> <li>&gt; <b>Water Demand Management:</b> Practical completion (June 2025).</li> </ul>	Green 	QLDC
	<b>Regional Deals</b> Queenstown Lakes District Council (QLDC) has partnered with Central Otago District Council (CODC) and Otago Regional Council (ORC) in preparing a Regional Deal Proposal for Otago Central Lakes.  The five packages of work in the proposal to support economic growth are: <ul style="list-style-type: none"> <li>&gt; Leverage the visitor economy to boost economic growth.</li> <li>&gt; Transform the transport system.</li> <li>&gt; Electrify Otago Central Lakes.</li> <li>&gt; Leverage private investment to deliver public health services.</li> <li>&gt; Share the value created from growth.</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Regional deal proposal was submitted on the 28<sup>th</sup> February.</li> <li>&gt; Waiting to hear next steps from Government.</li> </ul>	Green	QLDC, CODC, ORC




PRIORITY INITIATIVE	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS	OWNERS
5. Establish a coordinated programme that draws together central government, community providers, iwi and council projects and initiatives to improve affordable housing outcomes.	<p>The Joint Housing Action Plan is one of the six initial priorities for the partnership's joint work programme, as agreed at the PGG in Sept 2021. Work is progressing on the 34 JHAP actions:</p> <ul style="list-style-type: none"> <li>&gt; Wānaka hui took place on 25 March, which was hosted by WAO green drinks with Emily Irwin (QLDC) and Julie Scott (QLCHT) presenting. It was attended by a range of the community and was used as an opportunity to update them on the implementation of the JHAP and the operation of QLCHT and the different packages that were available. A participant at the hui secured one of the Longview Secure homes (actions 6A, 6C).</li> <li>&gt; Stakeholder Deed Enforcement (action 4B) <ul style="list-style-type: none"> <li>- Ongoing conversations with a Wānaka developer regarding compliance with three separate stakeholder deeds (Three Parks, Ballantyne Investments, and Orchard Road).</li> <li>- Entered into a dispute resolution process with the developer of Longview due to the disagreement regarding appropriate prices for the land/house packages and current non-compliance with the deed.</li> </ul> </li> <li>&gt; QLDC commissioned a study on the relationship between Short Term Letting and empty homes, with the contract commencing in March 2025 (actions 1C, 6A). The project is in the discovery phase, with public engagement envisioned in June.</li> <li>&gt; Updates on Inclusionary Housing Variation, Urban Intensification Variation, Future Development Strategy/Spatial Plan 2.0 and Structure Planning provided separately (actions 4A, 8A, 8B, 9A)</li> </ul>	<p>Upcoming milestones in the JHAP implementation programme include:</p> <ul style="list-style-type: none"> <li>&gt; Recommence winter Manaaki communications campaign to support people to find a home in the district and encourage residents to let out a room (actions 6A, 6D).</li> <li>&gt; Continue monitoring and enforcing stakeholder deeds with regular updates provided to the QLDC Planning and Strategy Committee (action 4B).</li> <li>&gt; Continue to investigate ways to help fund QLCHT and other Community Housing Providers (actions 3B, 3E, 6B, 6E).</li> <li>&gt; Input into QLDC property review with analysis of options for QLDC land that provide affordable housing or improve housing outcomes (actions 2E, 5D).</li> <li>&gt; Short-term letting study expected to begin in March 2025 and completed in late 2025 (actions 1C, 6A).</li> <li>&gt; The second RMA Amendment Bill and accompanying national direction are expected to be passed into law mid-2025 (actions 3B, 3E).</li> <li>&gt; The Government will introduce an RMA replacement bill in late 2025. The new resource management system will have three core tasks: <ul style="list-style-type: none"> <li>- Unlocking development capacity for housing and business growth.</li> <li>- Enabling delivery of high-quality infrastructure for the future, including doubling renewable energy.</li> <li>- Enabling primary sector growth and development (actions 3B, 3E).</li> </ul> </li> </ul>	<p>Green</p> 	QLDC, HUD, KO, QLCHT & Kai Tahu









PRIORITY INITIATIVE	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS	OWNERS
<b>OUTCOME 2: Public transport, walking and cycling is the preferred option for daily travel</b>				
6. Complete and implement the Queenstown Transport Business Cases including the delivery of the Frequent Transit Network.	<p><b>Arterials Stage 1</b></p> <ul style="list-style-type: none"> <li>&gt; Queenstown Town Centre Arterial Road opened on the 30/01/2025. <ul style="list-style-type: none"> <li>- Work continues on the side road projects: <ul style="list-style-type: none"> <li>New stairway connections and landscaping at Malaghans Street, lower Beetham Street and lower Ballarat Street.</li> </ul> </li> <li>- Adjustments to the wastewater pipe which will require the closing of one lane along Gorge Road.</li> </ul> </li> </ul> <p><b>Stanley Street / Ballarat Street</b></p> <ul style="list-style-type: none"> <li>- The stormwater pipes beneath Ballarat Street have been connected to the two new, deep manholes under the Stanley Street intersection. The reinstatement of Ballarat Street is ongoing.</li> <li>- The new stormwater outfall structure at Horne Creek is under construction, scheduled to be complete in mid-May.</li> <li>- Reconstructing the section of Ballarat St between Stanley Street and the Arterial Road, including a plaza area and final landscaping.</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Scheduled for completion by the end of May.</li> <li>&gt; Gorge road wastewater pipe is scheduled to be complete for mid May to the 6<sup>th</sup> of June.</li> </ul> <p><b>Stanley Street / Ballarat Street</b></p> <ul style="list-style-type: none"> <li>- Horne Creek outfall scheduled to be complete by mid-May.</li> </ul>	<p><b>Amber</b></p> 	Ka Huanui a Tahuna (Alliance)
	<p><b>Queenstown Public Transport Services Business Case (QPTBC)</b></p> <ul style="list-style-type: none"> <li>&gt; The Queenstown Public Transport Business Case has been endorsed by all Way To Go Partner organisations. Central government funding has been secured through the National Land Transport Programme (2024-27).</li> <li>&gt; It sets out plans for a public transport system that will achieve the greatest mode shift towards public transport in the Whakatipu Basin over the next 30 years.</li> <li>&gt; The implementation of the programme is proposed to be staged over the next 12 years with the programme's Stage 1 in development.</li> <li>&gt; Funding: options for future funding mix from fares, rates, central government, and other alternative sources of revenue.</li> <li>&gt; Business case projects that do not have approved ORC funding and are still under investigation are: <ul style="list-style-type: none"> <li>- Electric Bus Depot development.</li> <li>- Increasing ferry service to an hourly frequency.</li> </ul> </li> </ul>	<p><b>The Queenstown Public Transport Business Case Stage 1:</b></p> <p>Early Implementation Improvements are on-track for delivery mid-2025 and include:</p> <ul style="list-style-type: none"> <li>- Introduction of Arrowtown to Queenstown route via Malaghans Road.</li> <li>- Extension of Jack's Point service from Frankton to Queenstown.</li> <li>- Increased frequency of Kelvin Heights to Quail Rise and Jack's Point services to 30 minutes at peak times.</li> <li>- Ferry contract renewal.</li> </ul> <p><b>Stage 1 will be implemented by 2027. The indicative scope for completing this stage is:</b></p> <ul style="list-style-type: none"> <li>- Extension of Unit 7 contract until 2028/29.</li> <li>- Infrastructure upgrades to the bus hub at Stanley Street and Frankton (owned by NZTA, QLDC, WTPA).</li> <li>- Infrastructure upgrades to bus stops to accommodate articulated buses (owned by NZTA, QLDC, WTPA).</li> </ul>	<p><b>Green</b></p> 	







PRIORITY INITIATIVE	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS	OWNERS
6. Complete and implement the Queenstown Transport Business Cases including the delivery of the Frequent Transit Network.	<b>RoRs Queenstown Package</b> > Work on the Queenstown Package commenced on 4 April 2024. These works comprise the following: - The State Highway 6/6A Intersection. - The Frankton Bus-Hub. - The Howards Drive Intersection Improvements.  The works are programmed to take over 4 years.	> SH6: BP to Grant Rd, highway widening for an early traffic switch to free up more space to progress the golf course side works.  > Construction of the new Hansen Rd link road pavement (not sealing) ahead of winter.  > Early completion of the Gray St / McBride St works.  > SH6: Kawarau Rd, utility, boundary fencing and shared path works.	Amber 	Waka Kotahi (with delivery through Ka Huanui a Tahuna)
	<b>Arthurs Point Crossing</b> > Project on hold due to awaiting resourcing and confirmation of the internal gateway process.  > Funding confirmed to proceed into pre-implementation phase.	> On hold pending update to internal gateway.  > Update business case to reflect higher costs and current investment prioritisation method.	Amber 	QLDC, WK, ORC
7. Complete and implement a mode shift plan for Queenstown including travel demand management measures	<b>Mode Shift Plan Implementation - Travel Demand Management (TDM)</b> Tranche 2 of TDM is wayfinding which is being scoped up, however delivery is dependent on funding of which there currently is none available.	> Tranche 1 Policy Review is finalised and closed off. Final recommendations have been circulated.  > Mode Shift Plan is currently being scoped up and will be updated.	Amber 	QLDC, WK, ORC
	<b>Comprehensive Parking Management Plan</b> Presented to QLDC Infrastructure Committee in March 2025.	> Next steps are to draft the area-based Parking Management Plans and an implementation plan for Queenstown, Wānaka and Frankton.  > Currently underway but resourcing is slowing progress.	Amber 	QLDC, WK, ORC
8. Investigate and protect the extension of the Frequent Transit Network to Remarkables Park and the Southern Corridor.	This priority initiative will be undertaken in conjunction with:  > Priority initiative 3: Undertake structure plans for future urban areas identified in the Spatial Plan.  > Priority initiative 6: Complete and implement the Queenstown Transport Business Cases including the delivery of the Frequent Transit Network.	> Project has yet to be started. Will form part of the TTSC Structure Plan and Queenstown Transport Business Case and was considered in the Regional Deal Re-gional Deal Proposal for Otago Central Lakes.	Not started	QLDC, HUD, WK, KO, key landowners & developers
9. Complete the Wakatipu and Upper Clutha Active Travel Networks.	<b>Wānaka Network Optimisation (Single Stage Business Case)</b> > Business Case being concluded after the Economic Case due to the low investment signals from the three transport partners.  > Feedback on strategic responses and economic case are being collated.	> Modelling, design and economic data will be utilised to form a programme for consideration in the 2027 LTP.	Amber 	QLDC, WK, ORC

PRIORITY INITIATIVE	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS	OWNERS
9. Complete the Wakatipu and Upper Clutha Active Travel Networks.	<p><b>Wakatipu Active Travel Network</b></p> <p>WATN is an ongoing programme that will take several years to complete. It is an integrated network of trails for walking and cycling that connects to public transport, providing a genuine alternative to getting around by car.</p>	> No further progress as at May 2025.	<p>Amber</p> 	QLDC, WK, ORC
10. Investigate establishing Upper Clutha and Sub-Regional public transport networks.	<p><b>Upper Clutha</b></p> <p>Wānaka/Upper Clutha public transport business case NZTA co-funding not approved. Business case removed from draft Otago Regional Council Annual Plan 2025/26.</p>	> Grow Well Whaiora to consider the strategic responses/ optimisation project alongside the Regional Public Transport Plan (RPTP) land use principles to determine next steps.	<p>Amber</p> 	QLDC, WK, ORC
	<p><b>Sub-regional</b></p> <p>Alexandra/Clyde/Cromwell to Queenstown trial removed and an investigation of options included in draft Otago Regional Council Annual Plan 2025/26.</p>	> To investigate the best way to transport local residents and visitors from Alexandra, Clyde and Cromwell to Queenstown.	<p>Amber</p> 	QLDC, WK, ORC





PRIORITY INITIATIVE	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS	OWNERS
<b>OUTCOME 3: A sustainable tourism system</b>				
11. Develop and implement a Destination Management Strategy to align decision making and development with sustainable development principles.	<ul style="list-style-type: none"> <li>&gt; Finalisation and delivery of the Optimal Visitation Project and related demand and dynamic models, which is now in its final stages of training, handover and integration to QLDC.</li> <li>&gt; Host Tech event prep is on track with all exhibitor spaces sold out (paid this year vs free in 2023). The Digital Catalyst initiative will run alongside, starting with a sector-wide survey to benchmark tech capability. Four businesses will receive \$5k support packages, including audits and implementation, with outcomes tracked over 12 months to guide future activity.</li> <li>&gt; Electrify Queenstown event which aims to deliver education and provide connections to support electrification and decarbonisation of visitor economy businesses.</li> <li>&gt; Draft productivity research has been shared with QLDC's Economic Futures team, with a local economist engaged for peer review (results due mid-late May). This aligns with Foundation Project 3 of the DMP, supporting visitor economy related research projects.</li> <li>&gt; EF team are engaging a local economist to consolidate existing tourism leakage research, presenting key findings, and recommending next steps. Additional work includes updating Lifetime Value analysis and identifying actions or opportunities.</li> <li>&gt; Destination Think senior consultant is in district to refine a roadmap to decarbonisation for the visitor economy.</li> <li>&gt; A Statement of Intent to reduce supply chain waste has been developed, supported by a project plan and ongoing engagement with the five largest suppliers to improve sustainability and reduce waste and carbon emissions.</li> <li>&gt; Launch of <a href="#">Cogo Vistr Carbon Measurement Tool</a> which is a fully subsidised tool to provide businesses with real-time insights into their carbon footprint.</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Delivery and hand over of the demand and dynamic optimal visitation models in May 2025.</li> <li>&gt; Host Tech event taking place 22 May.</li> <li>&gt; Digital Catalyst to run alongside Host Tech event. Survey/ applications open 19<sup>th</sup> May and will be open for 2 weeks.</li> <li>&gt; Electrify Queenstown Event taking place 26-28 May.</li> <li>&gt; Draft report has been shared with EF team and is awaiting peer review. Project handover by end of May.</li> <li>&gt; Contract currently in review. Delivery and handover by mid-July.</li> <li>&gt; Onboarding of tourism operators to the Carbon Manager tool to reach 40% of operators by 30 June 2026.</li> </ul>	<b>Green</b> 	Destination Southern Lakes (Destination Management Office)
12. Implement a levy on visitor accommodation across the Queenstown Lakes.	<ul style="list-style-type: none"> <li>&gt; The levy would be used primarily to fund the capital expenditure attributable to visitors.</li> <li>&gt; Awaiting formal notification from Minister and/or Ministry officials.</li> <li>&gt; Formed part of the Regional deal proposal.</li> </ul>	<ul style="list-style-type: none"> <li>&gt; DIA and MBIE officials to provide formal response to Mayor Lewers.</li> </ul>	<b>Red</b> 	QLDC and DIA
13. Develop and implement a Tourism Travel Demand Strategy to encourage the use of public and active modes by visitors.	This priority initiative is integrated with priority initiative 7: Complete and implement a mode shift plan for Queenstown including travel demand management measures.	<ul style="list-style-type: none"> <li>&gt; Project has yet to be started. Will form part of the Travel Demand Management programme.</li> </ul>	<b>Not started</b> 	QLDC, WK, ORC, Kai Tahu
14. Investigate establishing a sub-regional public transport network that provides for both local residents and visitor needs.	<ul style="list-style-type: none"> <li>&gt; This priority initiative is integrated with priority initiative 10: Investigate establishing Upper Clutha and Sub-Regional public transport networks.</li> <li>&gt; Alexandra/Clyde/Cromwell to Queenstown – trial removed in draft Otago Regional Council Annual Plan 2025/26, and an investigation of options included.</li> </ul>	<ul style="list-style-type: none"> <li>&gt; To investigate the best way to transport local residents and visitors from Alexandra, Clyde and Cromwell to Queenstown.</li> </ul>	<b>Amber</b> 	QLDC, WK, ORC, Kai Tahu


PRIORITY INITIATIVE	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS	OWNERS
<b>OUTCOME 4: Well-designed neighbourhoods that provide for everyday needs</b>				
15. Develop open space network plans to deliver the Blue-Green Networks.	> Draft Blue Green Network Plan has been workshopped with Grow Well Whaiora SG (Nov 24), and the Community & Services Committee and Wānaka Upper Clutha Community Board (Feb 25). Draft Local Blue Green Plans have been prepared for public input.	> Communications Strategy is being prepared with the intent to release for public input June 2025, to align with the Te Tapuae Southern Corridor Structure Plan.	Amber 	QLDC, Kai Tahu
16. Complete, update and implement QLDC Community Facilities, Parks and Reserves and Community Wellbeing strategies and plans.	<p><b>516 Ladies Mile Community Facilities</b></p> <p>&gt; Project Managers appointed to start pre-planning work around scope, timings and consequential impacts of other projects, i.e. Howards Drive Roundabout. Meeting held with Alliance to understand their programme/Utilities and services plan and timings to inform pre-planning.</p> <p><b>Queenstown Events Centre Upgrades</b></p> <p>&gt; Resurfacing of the 6 outdoor netball/tennis courts has finished.</p> <p>&gt; Replacement of the indoor courts grandstand due to health &amp; safety issues has been completed and installed.</p> <p>&gt; Replacement of Alpine Health &amp; Fitness Centre equipment, Alpine Aqualand plant &amp; equipment renewals has commenced and is due for delivery in August.</p> <p>&gt; Frankton Golf Course new accessway, safety fence and carpark commenced by the Alliance and final works to be completed in the next few weeks.</p> <p>&gt; New sports field lighting foundations on QEC 1a and b sports fields are being constructed. A delay to the delivery of the lights means the final works will occur in August.</p> <p>&gt; Rabbit proof fencing around the Sir John Davies Oval and field 3 has been completed.</p> <p>&gt; Council approved the expansion of the QEC indoor courts adding another 4 courts and fitness centre, carpark and other infrastructure. Cost is circa \$46M.</p>	<p><b>516 Ladies Mile Community Facilities</b></p> <p>&gt; Finalisation of needs analysis for community centre – June/July</p> <p>&gt; Project Budget starts - 1<sup>st</sup> July 2025</p> <p>&gt; The QEC Multipurpose Facility/new courts project, a strategic programme of work to be delivered through the 24 –34 LTP programme was approved on the 17<sup>th</sup> April 2025. Procurement is underway for a Project Manager and procurement for a concept design team will occur in the next 2 weeks with a concept design to be completed by 31<sup>st</sup> December 2025.</p>	Green 	QLDC

PRIORITY INITIATIVE	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS	OWNERS
16. Complete, update and implement QLDC Community Facilities, Parks and Reserves and Community Wellbeing strategies and plans.	<p><b>Parks &amp; Open Spaces Strategy – Implementation</b></p> <p><b>Parks Capital Programme</b> Project Tohu (Coronet Forest Revegetation) – In March 2025, a pest control operation targeting goats, rabbits and possums was completed, and planting began to restore the site.</p> <p><b>Supporting and undertaking environmental initiatives with volunteer groups</b> Ongoing work with volunteer groups to support revegetation projects on reserves. In the last quarter Parks has been supporting with autumn planting (supplying native plants, plant guards etc.) and fencing work. For example, providing support to 21 Community/Volunteer groups in the Whakatipu with autumn planting and working with the Whakatipu Reforestation Trust to extend the area of the new keystone site at Lake Hayes Pavilion with new rabbit proof fencing. In the Upper Clutha, examples include completing the rabbit proof fencing from Brenmer Bay to Waimana Place which will be followed by rabbit control and future planting by Te Kākano. Three keystone sites were identified with Te Kākano to focus efforts.</p>	<p><b>Parks Capital Programme</b> Project Tohu (Coronet Forest Revegetation) – Further planting at the site with species such as tawhai rauriki (mountain beech), kōhūhū (pittosporum) and kapuka (broadleaf).</p> <p><b>Supporting and undertaking environmental initiatives with volunteer groups</b> Ongoing work with volunteer groups focusing on plantings. In the Whakatipu this will involve supporting and planning spring plantings with the Whakatipu Reforestation Trust and other community/volunteer groups, and ongoing maintenance of planting sites. In the Upper Clutha, this will involve supporting ongoing planting by Te Kākano and multiple collaborative planting working bees by Te Kākano, WAI Wānaka and the Wilding Tree Group.</p>	<p>Green</p> 	QLDC
	<p><b>Key planning document development</b></p> <p><b>Mt Iron Reserve Management Plan (RMP)</b> The final Mount Iron RMP has been adopted. The RMP was recommended by the Wānaka Upper Clutha Community Board on 27 March and adopted by Council on 17 April. The RMP provides a vision for how the reserve is experienced and valued, now and into the future. It will guide Council decision making in relation to the reserve.</p> <p><b>Te-Taumata-o-Hakitekura Ben Lomond &amp; Te Tapunui Queenstown Hill Reserve Management Plan (RMP)</b> Submissions on the draft RMP closed on 17 March. Over 100 submissions were received. Hearings and deliberations were held on 5 May.</p> <p><b>Subdivisions and new reserves</b> This quarter the following amount of reserve land has been vested to QLDC: - Whakatipu – 33,323m<sup>2</sup> (Recreation reserves, visual amenity reserves and access way reserves). - Upper Clutha – 187,859m<sup>2</sup> (Recreation reserves and access way reserves).</p>	<p><b>Te-Taumata-o-Hakitekura Ben Lomond &amp; Te Tapunui Queenstown Hill Reserve Management Plan (RMP)</b> Changes will be made to the RMP as directed by the hearing panel deliberations. A final RMP will be considered by the C&amp;S Committee on 3 July and by Full Council for adoption on 31 July.</p> <p><b>Subdivisions and new reserves</b> The Parks Team will continue to work with landowners on new reserve land and improvements design.</p>	<p>Green</p> 	QLDC

PRIORITY INITIATIVE	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS	OWNERS
16. Complete, update and implement QLDC Community Facilities, Parks and Reserves and Community Wellbeing strategies and plans.	<p><b>Community Partnerships Plan – Development</b></p> <ul style="list-style-type: none"> <li>&gt; Community Partnerships Plan has successfully received funding from 3 Waters Better Off fund (\$250k).</li> </ul> <p><b>Creativity, Culture and Heritage Strategy (CCS)</b></p> <ul style="list-style-type: none"> <li>&gt; Te Muka Toi, Te Muka Tākata Creativity Culture and Heritage Hui 2025 (12-15 June). First regional hui; key focus areas include the creative economy, placemaking, empowering creatives and building sustainable careers, public art installations.</li> <li>&gt; Supporting Te Atamira Arts and Culture Hub with additional operational funding to ensure sustainability of core programmes in 2024-2026. This facility has become an essential provider of creative and community space in Queenstown.</li> <li>&gt; Scoping research project to understand the need for arts and cultural facilities in the region (30 year focus).</li> <li>&gt; Scoping research for heritage projects in 2025-2026 e.g. celebration of the Kawarau Bridge 100 year centenary.</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Key partners QLDC, Three Lakes Cultural Trust (TLCT) and Lakes District Museum, scoping detailed work programme, project management approach and communications plan for 2024-2026; planning for delivery of key actions in the first two years of the strategy implementation plan, including monitoring, evaluation and reporting.</li> <li>&gt; Overarching strategy programme management and key reporting will be managed by TLCT - the Regional Arts Organisation (RAO) - in collaboration with key partners.</li> <li>&gt; To enhance the partnership, QLDC's Mayor Glyn Lewers has joined the Board of Three Lakes Cultural Trust.</li> </ul>	<p>Green</p> 	QLDC and partners
17. Develop a Grow-well Design Guide to improve the quality of built form and embrace Kāi Tahu cultural values.	<p>This priority initiative has not yet commenced.</p> <p>Funding is available to commence this project. However project is contingent on resourcing, with the focus on Blue-Green Network completion first.</p>	<ul style="list-style-type: none"> <li>&gt; Project scoping discussions to be held between Kai Tahu and QLDC.</li> <li>&gt; Project plan to be initiated once resourcing allows.</li> </ul>	<p>Not started</p> 	Kai Tahu, QLDC



PRIORITY INITIATIVE	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS	OWNERS
<b>OUTCOME 5: A diverse economy where everyone can thrive</b>				
18. Develop an Economic Diversification Plan.	<ul style="list-style-type: none"> <li>&gt; Business Event planning calendar being well utilised.</li> <li>&gt; Cluster programmes underway. Key event for Host-tech cluster scheduled for Tech week (May 21-22).</li> <li>&gt; Senior Economic Development Advisor (Julia Langley) started 28 April.</li> <li>&gt; Council update on Diversification scheduled May 13.</li> </ul>	<ul style="list-style-type: none"> <li>&gt; 2025-26 contracts for cluster development and startup support resolved.</li> </ul>	<b>Green</b> 	QLDC, MBIE
19. Support the Otago Regional Economic Development Network to continue to deliver regionally connected initiatives.	<ul style="list-style-type: none"> <li>&gt; Regional Growth summit supported by ORED (May 16).</li> <li>&gt; Land Diversification workshop held in Oamaru with Clutha and Central Otago attendees.</li> <li>&gt; Strategic Doing course held in Queenstown.</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Continue advocating for economic development related projects within the regional deals.</li> </ul>	<b>Green</b> 	QLDC, MBIE
20. Review and update the zoning of centres and major employment locations in the District Plan to be consistent with the Spatial Plan.	<p>This priority initiative aligns with priority initiatives 1 and 2. It is integrated within implementing Policy 5 of the NPS UD and the Priority Development Area work.</p>	<ul style="list-style-type: none"> <li>&gt; Initiate development of structure plans for all PDAs (except Ladies Mile).</li> </ul>	<b>Green</b> 	QLDC
21. Establish a Queenstown Lakes utility infrastructure providers forum to improve coordination with Spatial Plan outcomes and resilience of the networks.	<p><b>Electricity Sector</b></p> <ul style="list-style-type: none"> <li>&gt; Presentation provided to Councillors in February by Transpower, Aurora and Pownet Representatives on the Queenstown Regional Electricity Development Plan (QREDP). This plan outlines investment options for increasing grid capacity into the district in response to forecasted peak demand levels.</li> <li>&gt; Transpower is installed two new transformers at the Frankton substation, increasing its capacity by 35%. This upgrade will bolster the region's electricity supply and resilience. As part of the substation upgrades, flood mitigation work is being undertaken to bring the Frankton substation up to a 1-in-450-year flood standard.</li> <li>&gt; QLDC is supporting an "electrification accelerator" work program with Rewiring Aotearoa and Ara Ake to investigate opportunities for accelerating the uptake of electrification investments e.g. residential solar, grid scale batteries within the district.</li> </ul> <p><b>Lifeline Utilities/Critical Infrastructure</b></p> <ul style="list-style-type: none"> <li>&gt; The Otago Lifeline Utilities Group has worked with Toa Consultancy to develop the Otago Vulnerability and Interdependency Assessment. This study aims to identify critical infrastructure vulnerabilities and interdependencies across the region, including those specific to Queenstown Lakes District.</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Community engagement in mid 2025.</li> <li>&gt; Upgrade expected to be completed by winter 2025.</li> <li>&gt; This assessment will inform strategic planning, specifically the Otago Group Emergency Plan, as well as risk mitigation efforts for infrastructure providers across the region.</li> </ul>	<b>Green</b> 	QLDC
22. Identify and ensure the efficient operation of main freight routes by developing a Network Operating Plan.	<p>Expansion of the Network Operating Frameworks and business cases to elevate the current understanding to a District Wide level.</p>	<ul style="list-style-type: none"> <li>&gt; Subject to funding availability.</li> <li>&gt; Undertake a Business Case Analysis.</li> </ul>	Not started	QLDC, WK, ORC

PRIORITY INITIATIVE	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS	OWNERS
<b>GENERATION 2.0 OF SPATIAL PLAN (FUTURE DEVELOPMENT STRATEGY)</b>				
Development of Spatial Plan Gen 2.0	<p>Development of the Spatial Plan Gen 2.0 spatial scenarios will progress once the Housing Business Capacity Assessment (HBA) model is reviewed (currently underway and model due to be completed and accepted by staff by the end of April)</p> <p>The delays associated with the HBA work have impacted on the programme timeframes as the scenarios cannot be shared for public engagement until the HBA has gone to full Council for adoption. This is being worked through and may result in a short delay to the project (July engagement instead of mid/end June)</p> <p>A review of the districts Challenges and Opportunities has been completed to inform Spatial Plan Gen 2.0. and an update will be provided at the May PSG</p> <p>This project is flagged Amber due to the delay caused by the HBA.</p>	<p>&gt; Next scheduled milestones are subject to HBA results being available as programmed and the HBA being adopted at either the June or July Full Council Meeting.</p> <p>&gt; May 2025 - Consultant to confirm Public Engagement timeframes to finalise the work programme.</p>	<p><b>Amber</b></p> 	QLDC, ORC



[www.qldc.govt.nz/your-council/major-projects/queenstown-lakes-spatial-plan](http://www.qldc.govt.nz/your-council/major-projects/queenstown-lakes-spatial-plan)