

Monthly Highlight Report

Key Performance Indicators – Traffic light status report

Health & Safety Summary

Key Priorities Update

Financial Management Report

October 2022

Core Infrastructure and Services

Key Performance Indicators

WATER CONSUMPTION
Average consumption of water per person per day

TARGET	RESULT
<480L	472L

WATER SUPPLY COMPLAINTS
of complaints per 1000 connections

TARGET <4 per annum

	MONTHLY RESULT	YTD RESULT
Odour	0	0
Clarity	0.06	0.19
Taste	0	0.03
Pressure/flow	0.34	0.82
Continuity of supply	0.76	1.88

TARGET <2 per annum

TARGET	RESULT
QLDC response to issues	0

WATER SUPPLY FAULTS
Median response time to attend site (urgent and non-urgent)

TARGETS	RESULT
<60 mins	0 mins
<1440 mins	271 mins

WATER SUPPLY FAULTS
Median response time to resolve problem (urgent and non-urgent)

TARGETS	RESULT
<1440 mins	0 mins
<10,080 mins	4,201 mins

STORMWATER COMPLAINTS
of complaints per 1000 connections

TARGET <5 per annum

MONTHLY RESULT	YTD RESULT
1.04	3.97

STORMWATER FLOODING
Median response time to attend site

TARGET	RESULT
<180 mins	0 mins

STORMWATER FLOODING
flooding events that occur in a territorial authority district

TARGET	RESULT
<7	0

Results in **RED**
Target missed by >5%

STORMWATER FLOODING
of habitable floors affected for each event (per 1000 properties connected to the TA stormwater system)

TARGET	RESULT
<2	0

WASTEWATER OVERFLOWS
Median response time to attend site

TARGET	RESULT
<60 mins	50 mins

WASTEWATER OVERFLOWS
Median response time to resolve problem

TARGET	RESULT
<240 mins	154 mins

Results in **AMBER**
Target missed by <5%

WASTEWATER COMPLAINTS
of complaints per 1000 connections

TARGET <5 per annum

	MONTHLY RESULT	YTD RESULT
Odour	0	0.22
Faults	0.5	1.45
Blockages	0.28	0.74

TARGET <2 per annum

TARGET	RESULT
QLDC response to issues	0

REQUESTS FOR SERVICE (RFS)
% customer RFS resolved on time

TARGET >95%

	RESULT
3 Waters	100%
Solid Waste	98.2%
Roading	95.7%

Results in **GREEN**
Target achieved

CAPEX
% of capital works completed annually, including renewals (against the annual budget adopted by Council for 3 Waters, waste management and roading).

TARGET	RESULT
80-110%	85%

WASTE DIVERTED FROM LANDFILL
Total waste diverted from landfill

TARGET	RESULT
>702t	600t

WASTE TO LANDFILL
Total waste to landfill

TARGET	RESULT
<3,898t	3,578t

WASTE TO LANDFILL
% of MRF recycling contaminated

TARGET	RESULT
<20%	14.17%

DIA measures



Exceptions

The following KPIs were not achieved and are shown on the previous page in red.

Continuity of Water Supply

The monthly pro-rata target was exceeded due to the capital works programme generating more than the usual continuity complaints.

Pressure/flow of Water Supply

The monthly pro-rata target was exceeded due to the capital works programme generating more than the usual pressure/flow complaints.

Stormwater complaints

The monthly pro-rata target was exceeded with 30 Stormwater service requests this month. This is higher than normal and can be attributed to wet weather events during October.

Faults in the Wastewater system

The monthly pro-rata target was exceeded during the month of October, not meeting the target set.

Total Waste Diverted from Landfill

The target was not met in October with only 600 tonnes of waste diverted. This does not achieve the target set but is tracking above the same period last year.



Community Services

ACTIVE PARTICIPANTS
of gym and pool visits per capita (based on usual resident population)

TARGET	RESULT
2,047	2,278

LIBRARY CIRCULATION
of items issued per month

TARGET	RESULT
>42,425	45,193

PARKS RFS
% RFS resolved within specified timeframe

TARGET	RESULT
>90%	97%

Environment

RESOURCE CONSENT TIME
% processed within the statutory timeframe

TARGET	RESULT
100%	82.47%

Regulatory Functions & Services

BUILDING CONSENT TIMES
% processed within the statutory timeframe

TARGET	RESULT
100%	99.43%

FREEDOM CAMPING RFS
of freedom camping RFS per month

TARGET	RESULT
<10	8

Corporate Services

CUSTOMER CALLS
% answered within 20 seconds

TARGET	RESULT
>80%	82.4%

COMPLAINTS RESOLVED
% complaints resolved within 10 working days

TARGET	RESULT
>95%	100%

LGOIMA REQUESTS
% responded to within 20 days

TARGET	RESULT
100%	100%

COUNCILLOR ENQUIRIES
% responded to within 5 working days

TARGET	RESULT
100%	100%

INTEREST RATES
Weighted average interest rate per month

TARGET	RESULT
<6%	3.31%

Exceptions

The following KPIs were not achieved and are shown to the left in red.

Resource Consent Time

The target was not met. The percentage of consents issued on time remains in the 80% category for this month at 82.47% processed on time.

Applications received remains high with 122 lodged resulting in 100 being accepted for processing after the initial vetting process. Turnover of the applications through the process continues to be steady with 97 decisions issued for the month.

The team remains busy as a result of consistently high volumes of applications being received. While recent recruitment has been successful, this has been at a junior experience level, and finding senior experienced staff, both internally and externally, to process more complex applications remains a challenge. There are also resourcing challenges across all other specialist areas that provide input into the process, contributing to the delays in being able to process applications within time.

Building Consent Times

The building consent times did not meet the target set for October. The achieved result is within the 5% tolerance range.

Health & Safety Summary

PREVENTION Positive Safety Actions

TYPE	RESULT
Take 5's	2,084
Inspections/Audits	22
Safety & Wellbeing	31
First Aid Training	4
H&S Meetings	42

WORK EVENTS Injury Frequency Rates

TYPE	TARGET	RESULT
TRIFR*	<8.5	5.49
LTIFR*	<5	4.12

*Total Recordable Injury Frequency Rate
**Lost Time Injury Frequency Rate

DEPT. SAFETY BEHAVIOURS Self-assessments from monthly safety activities

TYPE	RESULT
A - Safety Improved	1
B - Safety Constant	15
C - Accident or Incident	0
Target Achieved	Yes

NOTIFIABLE EVENTS Notifiable to Worksafe

EVENT TYPE	RESULT
Incident Type	0

EVENT DETAILS

N/A

As defined under section 25 of the Healthy & Safety at Work Act 2015

QLDC WORKPLACE INCIDENTS Across All Groups

TYPE	RESULT
Employees	2
Contractors	22
Volunteers	0
Public	6

QLDC Health and Safety Objectives for 2021/2022

COMPLIANCE

Health and Safety internal audit by each department to be conducted utilising the Work Safety Management Plan standard.

PREVENTION

90% of all incidents were reported each month closed within allocated timeframe.

100% of all Positive Actions Safety Statistics were reported each month.

100% of safety statistics were reported for all volunteers involved in high risk work as defined in the QLDC Induction Pack for Volunteers.

IMPROVEMENT

90% of Health & Safety Committee actions completed on time.

Contractor Management is the focus for Health & Safety improvement.

BEHAVIOUR

Behavioural self assessment – twice the amount of A scores to be reported monthly compared to C scores.

A C-score is a significant accident or incident with insufficient action taken to remedy.

WELLBEING

At least 60% participation across wellbeing activities for QLDC staff.

Monthly Commentary

QLDC Workplace Incidents

All workplace incidents were not notifiable and none were significant.



Thriving people | Whakapuāwai Hapori

Ours is a community with a strong heart and whānau roots that run deep.



Embracing the Māori world | Whakatinana i te ao Māori

Ours is a district that honours Te Tiriti o Waitangi and champions equality for all our people.



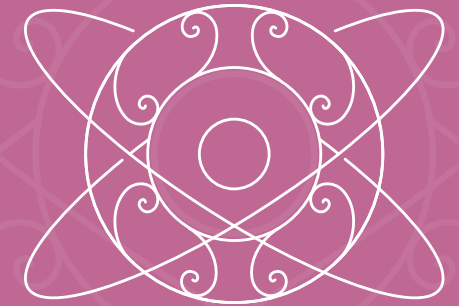
Opportunities for all | He ōhaka taurikura

Our district is a place of social, environmental and technological enterprise.



Breathtaking creativity | Whakaohoho Auahataka

Surrounded by the endless inspiration of our landscapes, ours is a place that nurtures the arts, culture and the spirit of invention.



Deafening dawn chorus | Waraki

Our ecosystems flourish and are predator-free under our kaitiakitanga.



Zero carbon communities | Parakore hapori

From Makarora to Kingston, our district sets the standard for regenerative, low-impact living, working and travel.



Disaster-defying resilience | He Hapori Aumangea

Queenstown Lakes is a place that is ready and prepared for every emergency.



Pride in sharing our places | Kia noho tahi tātou katoa

Our district is a place where our quality of life is enhanced by growth through innovation and thoughtful management.



Vision Beyond 2050



High Profile Capital Projects

*RAG Status refers to Red/Amber/Green and shows the status of the project and how well it is performing.

ITEM	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS*
<p>Crown Infrastructure Partners (arterials and street upgrades)</p> <p>Street Upgrades:</p>	<p>Street Upgrades:</p> <ul style="list-style-type: none"> The installation of luminaires on upper Beach Street has been completed and the finishing touches are being applied. Duke Street paving has been completed and has been re-opened to traffic. Works are progressing well on Rees and Shotover Streets. Night shifts continue in upper Brecon Street to keep the road open during the day. The number of businesses undertaking building refurbishments continues to grow, alongside growing numbers of tourists which places further pressure on pedestrian and traffic management resource. There continues to be a shortage of specialist paving and traffic management resource as well as pressures on concrete and asphalt supply ahead of Christmas. 	<p>Street Upgrades:</p> <ul style="list-style-type: none"> 24 November 2022 - Completion of night works on Brecon Street. 	Green
Arterial Stage One:	<p>Arterial Stage One:</p> <ul style="list-style-type: none"> Construction works are progressing in all construction zones of the project. Construction continues to be focused on Three Waters pipework installation, retaining wall enabling earthworks, site clearance, piling and column installation. The closure of Gorge Road has gone well. While there have been some gains in the programme, through high productivity, these have been negated by delays in material supply. The team are looking at opportunities to undertake various tasks concurrently to mitigate delays. Programme and budget re-forecasting, based on 100% design, is progressing well with programme and greater cost certainty expected in December 2022. Decisions on scope and cost reduction options for the Pedestrian Overpass and Melbourne-Beetham Street retaining walls are required urgently to provide certainty in construction programme planning. 	<p>Arterial Stage One:</p> <ul style="list-style-type: none"> 22 November 2022 - Completion of piling for the downslope retaining wall between Beetham and Ballarat Streets. 	Green
Wānaka Youth and Community Centre	<ul style="list-style-type: none"> Detailed design delayed due to resourcing issues experienced by the engineering consultant. The project management team has investigated opportunities to reduce scope and/or defer works to address forecast shortfall in budget. Aspiring Gymsports has secured an extension to their current lease to end of June 2023 and no longer re-quire early access to building. 	<ul style="list-style-type: none"> Complete detailed design and design review. Complete procurement plan and tender documents for issue to market. Sport and Recreation team to investigate alternative funding sources to address forecast project budget shortfall. 	Red



High Profile Capital Projects

ITEM	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS
Housing Infrastructure Fund (Kingston and Quail Rise) Kingston:	<ul style="list-style-type: none"> Funding to be resolved prior to further procurement of any major package. Water Scheme: All consents obtained. Detailed design complete. Construction to market date delayed. This will include the water treatment plant, one reservoir, access road, falling main (Water Treatment Plant to the Kingston Village Limited development), and reticulation pipework within the existing Kingston Township (provisional). Wastewater Scheme: Developed design is approved. Detailed design negotiations are underway. Stormwater: Design submitted for engineering acceptance. 	<ul style="list-style-type: none"> Water Scheme: December 2022 - construction to market date. Wastewater Scheme: Early 2023 - construction to market date estimated. Stormwater scheme: December 2022 - to market date. 	Amber
Quail Rise:	<ul style="list-style-type: none"> Detailed Design is complete and undergoing peer review. Notice of Requirement has been lodged and is being assessed by Queenstown Lakes District Council Planning. Review of scope for lot three remediation. 	<ul style="list-style-type: none"> Notice of Requirement is awaiting response from Queenstown Lakes District Council Planning. 	Amber
Lakeview Development and Ancillary Works	<ul style="list-style-type: none"> Site works continue to progress well. The installation of the large Stormwater 360 device was completed. The asbestos removal within Thompson Street has now been completed along with 970m³ of rock having been ripped to enable easy installation of stormwater lines. The Man Street retaining wall is near complete to enable the crew to move on to the Thompson Street wall. The second phase from the plaza to Thompson Street has been prepared for new kerb construction. 09 January 2023 - The first phase of works is awaiting paving which has been delayed due to a shortage of paving resource and the priority focus on the Street Upgrades historic core paving. 	<ul style="list-style-type: none"> 07 November 2022 - Phase two kerb construction commencement. 10 November 2022 - Man Street retaining wall completion. 10 December 2022 - Phase two kerb construction completion. 	Green

Selected Capital Projects

ITEM	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS
Wānaka Lakefront Development Stage Two:	<ul style="list-style-type: none"> 21 October 2022 - Contractor working hard on finishing touches ready for site opening. Following that date, the Contractor will be on site to finish off minor tasks such as the installation of wheel stops. 	<ul style="list-style-type: none"> Early 2023 - Installation of tiles, a name for the new pathway, interpretation signage and an official opening/blessing will be completed. 	Green
Coronet Harvest	<ul style="list-style-type: none"> The harvest is 92% complete. 01 September 2022 - The procurement plan with broader outcomes was adopted by Council. 	<ul style="list-style-type: none"> November 2022 - A Registration of Interest for the tender will go out. 	Green
Luggate Memorial Hall	<ul style="list-style-type: none"> 25 October 2022 - Practical completion. There are some snag items being resolved. 	<ul style="list-style-type: none"> Landscaping is mostly complete, but some areas of grass still need time to take. 	Amber
516 Ladies Mile	<ul style="list-style-type: none"> 31 July 2022 - Updated Cost estimate received = \$4.8M (Approved Budget \$3.66M). Project team asked to stop works and to come back with a range of options in before December to move forward. Consultant team re-engaged to complete project options works including concept and estimates. Issues and options workshop held with key internal stakeholders to define scope. Design team appointed and design options under way. 	<ul style="list-style-type: none"> November 2022 - Design options due. 	Amber
Marine Parade Upgrade	<ul style="list-style-type: none"> Wastewater infrastructure has been laid; playground tie in completed and new Exeloo installed. 40% of main concrete path poured, 30% of Aco drain installed. Schist wall between Novotel and reserve installed. Tree root network and constraints with Wastewater Pump Station variations and Three Waters infrastructure have impacted programme. 	<ul style="list-style-type: none"> November 2022 - Main path concrete pours. November 2022 - Interconnecting cultural path pours. November 2022 - Grass striking. Furniture installation and steel rings install for tree network upcoming. 	Amber

Strategy, Policy and Planning Projects

ITEM	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS
District Plan - Stage One appeals progress	<ul style="list-style-type: none"> Decisions and consent notices for over 90% of appeal points (101 appeals and 1181 appeal points originally lodged) received and updated into the plan. Environment Court has issued its decision on Jack's Point s293. 	<ul style="list-style-type: none"> Topic 17 Energy, Topics One and Two (Regionally Significant Infrastructure) appeals minute issued by the Court with new directions requiring further work. 	Green
Stage Two appeals progress	<ul style="list-style-type: none"> 84 appeals and 930 appeal points received challenging Council's decisions. Mediations completed, Environment Court hearings underway. Middleton hearing adjourned to evaluate against the recently released National Policy Statement-Highly Productive Land. 	<ul style="list-style-type: none"> Rezoning appeal hearings on the Wakatipu Basin are underway and booked until Christmas. However, three have been put on hold pending further direction from the Environment Court on the impact of the National Policy Statement - Highly Productive Land. 	Green
Stage Three hearing progress	<ul style="list-style-type: none"> 43 appeals (total) containing 445 separate appeal points lodged. Environment Court mediations underway. Nearly all wording has been agreed for the General Industrial Zone, hearings will be required for the rezoning appeals. Consent orders issued on Topic 39 Arthurs Point, Topic 34 Wāhi Tūpuna text, Topic 37 Settlement Zone (Cardrona), and Topic 36 Three Parks. 	<ul style="list-style-type: none"> Hearing timetables are being set for all industrial rezonings in 2023 – at present there is no Environment Court hearing time available until June 2023 at the earliest. Mediation set for December for Wāhi Tūpuna rezonings. 	Green
Te Pūtahi - Ladies Mile Masterplan and Plan Variation	<ul style="list-style-type: none"> Flints Park East Fast Track consent declined by the Environmental Protection Authority. Streamlined Planning Process Application sent to Minister to request approval to enter into the Streamlined Planning Process as an alternative to the standard Schedule One. 	<ul style="list-style-type: none"> Await the outcome from the Minister on the Streamlined Planning Process Application. May 2023 - Contact expert witnesses and Commissioners for the Hearings Panel to confirm availability for when Hearings commence. 	Green

Strategy and Policy Projects

ITEM	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS
Spatial Plan	<ul style="list-style-type: none"> Project team meets weekly to work through priority initiative workstreams. 27 October 2022 - Future Development Strategy (Spatial Plan 2.0) project is now out for tender, closing late October. Scoping work has begun for the Blue/Green Network. 23 September 2022 - Three Waters Better Off Fund application was submitted . The outcome of application is expected by mid-late November. 11 October 2022 - Integration Group (working group) meets monthly ensuring all partners are kept across workstream progress. Queenstown Lakes District Council and Otago Regional Council officers have been meeting regularly to start developing the Future Development Strategy. 	<ul style="list-style-type: none"> November 2022 - Preferred Future Development Strategy tender bid to be awarded and work to commence immediately. 09 November 2022 and 06 December 2022 - Integration Group meetings scheduled. 15 November 2022 - Te Pūtahi-Ladies Mile Taskforce meeting scheduled. 28 November 2022 - Partnership Steering Group scheduled. 	Green
Annual Report	<ul style="list-style-type: none"> 06 October 2022 - Annual Report presented to Council and adopted. 	<ul style="list-style-type: none"> Project Complete. 	Green
Joint Housing Action Plan	<ul style="list-style-type: none"> A consultant has been procured to aid in the development of the Joint Housing Action Plan, priority initiative five within the Spatial Plan. A select group from across the Whaiora partnership initiated dialogue on the Joint Housing Action Plan through Intervention Logic Mapping workshops. 	<ul style="list-style-type: none"> Action plan to be drafted throughout 2022 and into 2023. 	Green



Strategy and Policy Projects

ITEM	COMMENTARY	NEXT KEY MILESTONES	RAG STATUS
Economic Diversification Plan	<ul style="list-style-type: none"> The contractor is working alongside the advisory group to develop the plan. Planning to create working groups to explore potential industry niches is underway. 	<ul style="list-style-type: none"> January 2022 - Draft Plan to be completed. February 2023 - Strategy to be endorsed by public organisations, and communications tools/collateral to be complete (This is likely to be delayed to ensure buy-in from a mix of organisations and alignment with other strategies – e.g., Whakatipu Hangarau). 	Amber
Destination Management Plan	<ul style="list-style-type: none"> Destination Think assimilated feedback from submissions. 	<ul style="list-style-type: none"> November 2022 - Destination Think to visit and finalise the submission feedback and changes to the Destination Management Plan. 	Amber
Climate and Biodiversity Plan Delivery	<ul style="list-style-type: none"> Delivery planning and execution for the adopted 2022-25 Climate and Biodiversity Plan is progressing. Key projects have been identified and project delivery planning is being coordinated with teams across Council as well as key external partners. A review of the Climate Reference Group membership and terms of reference is also underway. 	<ul style="list-style-type: none"> Confirmation of the new Climate Reference Group structure and membership for the new triennium. Budget reforecast for the 2023/24 Annual Plan. Multiple project delivery milestones. 	Green

Operating Expenditure and Revenue

Financial Management Report

% of the year completed 33%

DESCRIPTION	October 2022 Actual	October 2022 Adjusted Budget	Variance to Budget	Year to date Actual	Year to date Adjusted Budget	Year to Date Variance	Full Year Adjusted Budget	YTD Actuals to Full Year Budget	*
REVENUE									
Operating Revenue									
Income - Rates	8,730,444	9,063,591	(333,147)	35,825,314	35,656,848	168,467	106,574,635	34%	1*
Income - Grants & Subsidies	465,370	376,534	88,836	2,517,325	2,181,906	335,418	8,450,936	30%	2*
Income - NZTA External Cost Recoveries	335,251	536,384	(201,133)	1,492,756	2,145,536	(652,780)	6,436,607	23%	3*
Income - Consents	1,223,399	1,172,688	50,711	5,106,607	4,953,311	153,296	14,351,938	36%	4*
Income - External Cost Recovery	118,809	80,522	38,287	403,775	322,087	81,688	966,261	42%	
Income - Regulatory	635,289	649,402	(14,113)	2,230,140	2,464,733	(234,593)	6,890,242	32%	5*
Income - Operational	3,019,674	2,256,829	762,845	10,579,308	8,870,393	1,708,916	26,809,914	39%	6*
Total Operating Revenue	14,528,235	14,135,950	392,286	58,155,225	56,594,814	1,560,411	170,480,532	34%	
EXPENDITURE									
Personnel Expenditure									
Expenditure - Salaries and Wages	3,221,973	3,486,453	264,480	13,339,375	14,220,718	881,343	43,720,151	31%	7*
Expenditure - Salaries and Wages Contract	475,411	289,365	(186,046)	2,181,866	1,240,084	(941,781)	3,606,715	60%	8*
Expenditure - Health Insurance	46,253	38,564	(7,689)	125,688	154,255	28,567	462,765	27%	
Total Personnel Expenditure	3,743,637	3,814,382	70,745	15,646,928	15,615,057	(31,871)	47,789,631	33%	
Operating Expenditure									
Expenditure - Professional Services	223,798	424,054	200,256	1,085,147	1,797,064	711,917	7,607,038	14%	9*
Expenditure - Legal	991,219	63,344	(927,875)	1,887,920	1,753,375	(134,545)	6,760,125	28%	10*
Expenditure - Stationery	45,613	34,343	(11,269)	125,526	137,372	11,846	412,120	30%	
Expenditure - IT & Phones	63,415	74,759	11,344	201,638	320,708	119,070	955,928	21%	11*
Expenditure - Commercial Rent	295,727	311,751	16,023	1,429,907	1,247,002	(182,905)	3,741,003	38%	12*
Expenditure - Vehicle	72,143	69,452	(2,691)	335,327	277,807	(57,519)	833,422	40%	
Expenditure - Power	433,833	317,619	(116,213)	1,433,396	1,333,818	(99,578)	3,975,113	36%	
Expenditure - Insurance	179,152	179,152	0	729,045	716,608	(12,437)	2,149,823	34%	

Operating Expenditure and Revenue

Financial Management Report

% of the year completed 33%

DESCRIPTION	October 2022 Actual	October 2022 Adjusted Budget	Variance to Budget	Year to date Actual	Year to date Adjusted Budget	Year to Date Variance	Full Year Adjusted Budget	YTD Actuals to Full Year Budget	*
EXPENDITURE									
Operating Expenditure continued									
Expenditure - Infrastructure Maintenance	3,247,961	3,207,583	(40,378)	13,045,201	13,224,332	179,131	38,661,720	34%	13*
Expenditure - Parks & Reserves Maintenance	1,193,947	835,853	(358,094)	4,042,997	2,942,533	(1,100,464)	9,771,160	41%	14*
Expense - External Cost On Chargeable	128,641	78,766	(49,875)	414,582	315,065	(99,517)	945,195	44%	
Expenditure - Grants	619,129	627,462	8,333	3,041,571	3,074,903	33,332	8,886,722	34%	
Expenditure - Other	1,179,992	1,427,868	247,876	5,204,381	6,238,908	1,034,527	19,329,291	27%	15*
Total Operating Expenditure	8,674,569	7,652,006	(1,022,563)	32,976,638	33,379,496	402,858	104,028,659	32%	
Interest and Depreciation									
Expenditure - Interest	941,304	921,661	(19,643)	3,444,409	3,686,644	242,236	11,059,932	31%	16*
Expenditure - Depreciation	3,829,519	3,829,519	0	15,318,078	15,318,078	0	45,954,233	33%	
Total Interest and Depreciation	4,770,824	4,751,180	(19,643)	18,762,486	19,004,722	242,236	57,014,165	33%	
TOTAL EXPENDITURE	17,189,029	16,217,569	(971,461)	67,386,053	67,999,275	613,222	208,832,456	32%	
NET OPERATING SURPLUS (DEFECIT)	(2,660,794)	(2,081,619)	(579,175)	(9,230,828)	(11,404,461)	2,173,633	(38,351,924)		

* Commentary

- *1 Income - Rates - \$168k favourable variance. Assurance, Finance & Risk up due to penalties raised favourable to budget by \$265k for arrears relating to the previous and current financial years.
- *2 Income - Grants & Subsidies - \$335k favourable variance. Planning & Development \$145k favourable due to third community housing contribution to the Queenstown Lakes Community Housing Trust as part of its Special Housing Area agreement received \$178k. Community Services \$109k favourable due to Te Hau Toka funding received for Libraries.
- *3 Income - NZTA External Cost Recoveries - \$653k unfavourable variance is mainly within Infrastructure and is due to lower internal time allocations to CAPEX projects of \$538k and NZTA Opex of \$58k, due in part to staff vacancies and lower than assumed internal time allocations.
- *4 Income - Income - Consents - \$153k favourable. Planning & Development \$125k up due to favourable labour recoveries in Engineering Consents \$162k and Building Services \$132k, offset by unfavourable labour recoveries in Resource Consents (\$202k).
- *5 Income - Regulatory - \$235k unfavourable variance. Regulatory & Enforcement \$219k unfavourable due to lower traffic and parking infringements \$387k. Property and Infrastructure \$168k unfavourable due to lower parking fees \$124k. Planning & Development \$152k favourable due to an improvement in the Doubtful Debt provision \$125k.



* Commentary

- *6 Income - Operational - \$1.7m favourable variance. Community Services \$1.7m favourable due to forestry proceeds of \$1.5m (which is offset by forestry maintenance expenses of \$1.4m as per the Expenditure - Parks & Reserves Maintenance commentary below). Property & Infrastructure \$677k unfavourable due to lower transfer station receipts in Queenstown \$438k and Wanaka \$111k. Assurance, Finance & Risk \$511k favourable due to higher interest received \$463k.
- *7 Expenditure - Salaries & Wages - \$881k lower with favourable variances in Property & Infrastructure \$473k and Planning & Development \$233k. Favourable variances driven by vacancies across all directorates. Favourable variances offset by unfavourable variance in contractor salary & wages, see Expenditure - Salaries & Wages Contract below.
- *8 Expenditure - Salaries & Wages Contract - \$942k unfavourable variance. Planning & Development \$534k over due to unfavourable variances in Resource Consents \$191k, Engineering Consents \$187k and Building Services \$156k departments. Property & Infrastructure \$301k over due to unfavourable variance in the Infrastructure \$310k cost centre. Unfavourable variances driven by increase utilisation of contractors due to permanent staff vacancies as details in Expenditure - Salaries & Wages above.
- *9 Expenditure - Professional Services - \$712k favourable variance. Property & Infrastructure \$299k under due to favourable variance in Roothing \$213k due to timing. Strategy & Policy \$177k under due to favourable Other Consultants variance of \$178k in the Strategy cost centre due to timing with the better off funding expenditure.
- *10 Expenditure - Legal - \$135k unfavourable variance. Community Services \$266k over due to unfavourable variance in rent review fees \$303k. Planning & Development \$141k under due to favourable appeals & settlements variance of \$132k in Resource Consent due to timing of expenditure.
- *11 Expenditure - IT & Phones - \$119k favourable variance. Corporate Services \$86k under due to favourable System Support variance of \$61k in Knowledge Management. System Support for cloud consultancy not required as expected.
- *12 Expenditure - Commercial Rent - \$183k unfavourable variance. Property & Infrastructure \$95k over due to unfavourable variances in Roothing \$44k and Property \$34k departments. Corporate Services \$63k over due to unfavourable variance in Knowledge Management due to operating lease expenses of \$104k for last quarter of 2021/22 processed in 2022/23.
- *13 Expenditure - Infrastructure Maintenance - \$179k favourable variance. Property & Infrastructure \$170k under due to favourable variances due to timing in wastewater \$164k and storm water maintenance \$264k which is offset by an unfavourable timing variance in water supply maintenance \$195k for unscheduled maintenance costs.
- *14 Expenditure - Parks & Reserves Maintenance - \$1.1m unfavourable variance. Community Services \$1.0m over due to an unfavourable variance of \$1.4m in forestry maintenance (which is offset by forestry proceeds of \$1.5m as per the Income - Operational commentary above).
- *15 Expenditure - Other - \$1.0m favourable variance. Planning & Development \$471k under due to a favourable District Plan Commissioner Fees variance of \$448k due to timing of matters. Strategy & Policy \$325k under due to a favourable Climate Action variance of \$248k due to timing of expenses. Corporate Services \$143k under due to a favourable Staff Training variance of \$133k due to timing and vacancies across all directorates.
- *16 Expenditure - Interest - \$242k favourable variance. Property & Infrastructure \$224k under due to favourable variances in Roothing \$173k and Water Supplies \$176k departments due to interest expense phasing.

Capital Expenditure and Revenue

Financial Management Report

DESCRIPTION	October 2022 Actual	October 2022 Adjusted Budget	Variance to Budget	Year to date Actual	Year to date Adjusted Budget	Year to Date Variance	Full Year Adjusted Budget	YTD Actuals to Full Year Budget	*
Capital Revenue									
Income - Development Contributions	704,527	1,767,256	(1,062,729)	6,114,078	7,069,025	(954,947)	21,207,075	29%	17*
Income - Vested Assers	0	0	0	0	0	0	20,238,850	0%	
Income - Grants & Subsidies Capex	4,844,208	4,291,706	552,502	15,802,807	13,866,822	1,935,985	45,375,184	35%	18*
Income - Grants & Subsidies	105,250	0	105,250	105,250	0	105,250	0	0%	19*
Income - Dividends received	0	0	0	975,130	762,000	213,130	762,000	128%	20*
Income - Gain/(loss) on diposal of PP&E	0	0	0	2,206,000	0	2,206,000	0	0%	21*
Income - Gain/(Loss) on disposal of dev. prop.	0	0	0	0	0	0	23,393,284	0%	
Total Capital Revenue	5,653,985	6,058,962	(404,977)	25,203,265	21,697,847	3,505,418	110,976,394	23%	
Capital Expenditure									
Projects/Asset Purchases	15,808,162	19,397,945	3,589,783	59,027,013	69,092,553	10,065,540	266,004,388	22%	22*
Debt Repayment	0	0	0	0	0	0	16,890,000		
Total Capital Expenditure	15,808,162	19,397,945	3,589,783	59,027,013	69,092,553	10,065,540	282,894,388		
NET CAPITAL FUNDING REQUIRED	10,154,177	13,338,983	3,994,760	33,823,748	47,394,705	6,560,122	171,917,994		

* Commentary

*17 Income - Development Contributions - \$955k unfavourable variance. Property & Infrastructure \$1.4m down with unfavourable variance of \$701k in Stormwater, \$322k in Water Supplies and \$246k in Rooding departments. Community Services \$455k up with favourable Development Contributions variance in Parks & Reserves.

*18 Income - Grants & Subsidies Capex - \$1.9m favourable variance includes \$2.9m for CIP projects (Crown Infrastructure Partners) funding for Queenstown Arterials and Street Upgrades, offset with \$1.1m unfavourable for NZTA CAPEX Subsidy income due to timing of renewals and improvements programme.

*19 Income - 3W Reform Funding - \$105k favourable variance. First transition support funding received.

*20 Income - Dividends received - \$213k favourable variance due to higher dividends received from QAC.

*21 Income - Gain/(loss) on diposal of PP&E - \$2.2m favourable variance. Proceeds from disposal of property - Old Wanaka swimming pool.

*22 Projects/Asset Purchases - \$59.0m year to date spend vs budget of \$69.1m. Main project spend this month includes \$3.3m Qtn Town Centre Arterials - Stage 1, \$3.2m Queenstown Street Upgrades CIP, \$1.5m Project Pure WWTP upgrade, \$0.9m Lakeview Development Road & Public Realm, \$0.8M Marine Parade Upgrade - Parks, \$0.7m Western Wanaka Level of Service & \$0.5m Lakeview Development Transportation.